

**Appendix B  
Strategic Risk Matrix  
September 2015 - Draft**

Notes: Risk Tolerance Line - - - - -

The greyed out cells shows those areas where risk scores are considered to be relatively minor in nature.



			IMPACT				
			Insignificant	Low	Medium	High	Extreme
			1	2	3	4	5
<b>LIKELIHOOD</b>	Almost certain	5			28. Recruitment & Retention	5. Lack of land supply	
	Likely	4				15. Welfare Reform 24. HRA Business Plan 25. Increase in numbers in Bed & Breakfast accommodation	8. Medium Term Financial Strategy
	Possible	3			3. Illegal Traveller encampments or developments 27. Shared Services initiatives with other authorities 26. Business Improvement & Efficiency, Development Control Improvement, and Commercialisation Programmes 20. Partnership working with Cambridgeshire County Council 19. Demands on services from an ageing population		
	Unlikely	2		21. Keeping up with technology development		22. Safeguarding the Council's services against climate change 2. Equalities	
	Rare	1					

